Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives
				2020-2024
August, 2019	Evaluation of 18-19 Annual Action Plan (ongoing) and Institutional Effectiveness Plans Responsibility: Component Leadership  Annual 18-19 committee reports posted on website for College Effectiveness Committee review Responsibility: Committee Chairs and Director of Institutional Effectiveness	Review Working Timeline for 19- 20 Annual Action Plan and Review 19-20 Institutional Effectiveness Plans Responsibility: College Effectiveness Committee  Review and approve 19-20 Institutional Effectiveness Plans; Review and approve upcoming year operating budget (2019- 2020); Review and approve resolution to set property tax rates if going with effective rate or to place a proposal to adopt the tax rate in September if going above the		External review of Strategic Plan components including: Philosophy, Vision, Values, Mission, Long Term Objectives and Primary Goals. Responsibility: President and Director of Institutional Effectiveness
		effective rate. Schedule two public hearings if going above effective rate; Review and approve investment policies, procedures and strategies as required by Public Funds Investment Act; Review and approve zero tuition/special populations for continuing education training for the Fall (2019) semester; Review and approve Wilbarger County Appraisal District Budget (due to timing, this may occur in September).		

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
		Responsibility: Board of Trustees		
September	Complete evaluation and documentation of 18-19 Annual Action Plan and Institutional Effectiveness Plans Responsibility: Component Leadership	Begin implementation of 19-20 Annual Action Plan and Institutional Effectiveness Plans Responsibility: All College Employees  Review and approve Wilbarger County Tax Collection; Conduct two public hearings if going above effective tax rate; Review and approve resolution to set property tax rate if going above the effective rate; Review Fall (2019) semester enrollment update. Responsibility: Board of Trustees  Review SACSCOC 5 <sup>th</sup> Year Responsibility Matrix and due dates (SACSCOC estimated deadline September 2024) Responsibility: College Effectiveness Committee		Review Substantive Change Policy and list of locations Responsibility: College Effectiveness Committee and Director of Institutional Effectiveness
October	Review and approve documented evaluation of 18-19 Annual Action Plan and IE Plans		Review and approve Primary Goals for 2020-2024 ( 5 years)	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
	Responsibility: College Effectiveness Committee and Component Leadership  Review and approve Annual QEP Report for 18-19 Responsibility: QEP Committee		Responsibility: College Effectiveness Committee  Develop and approve new, enhanced, and/or adopt 19-20 Priority Initiatives for 20-21 Responsibility: College Effectiveness Committee	
November	Review documented evaluation of 18-19 Annual Action Plan and Institutional Effectiveness Plans Responsibility: Board of Trustees  Review and approve Annual QEP Report for 18-19 Responsibility: College Effectiveness Committee	Review and approve Spring (2020) Continuing Education Schedule Responsibility: Board of Trustees	Review and approve Primary Goals for 2020-2024( 5 years) Review and approve 20-21 Priority Initiatives Responsibility: Board of Trustees  Begin development of 20-21 Component Annual Action Plans and Institutional Effectiveness Plans Responsibility: Component Leadership	
December	Review and approve Annual QEP Report for 18-19 Responsibility: Board of Trustees	Review and approve previous year's (2018-2019) audit Responsibility: Board of Trustees	December 20 - Preliminary drafts of 20-21 Annual Action Plans and Institutional Effectiveness Plans posted in shared drive Responsibility: Component Leadership	
January, 2020		Midyear 19-20 committee reports posted on website for College Effectiveness Committee review		

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
February		Responsibility: Committee Chairs and Director of Institutional Effectiveness  Review and approve annual IT Management Report; Review and approve zero tuition/special populations for continuing education training for the Spring semester; Review and approve notice of trustee elections (even numbered years); Administer Board Self-Reflection/Evaluation Responsibility: Board of Trustees  Review and approve independent auditor for current year ending August 31; Review and approve upcoming school year Academic Calendar; Review Spring semester enrollment update; Review and approve extension of Vice Presidents' and Deans' contracts; Conduct evaluation of the College President; Review and approve extension of the College President's contract. Responsibility: Board of Trustees	February 3: 20-21 Annual Action Plans (Institutional Improvement, Facilities, Personnel and Technology) from each component posted in shared drive Responsibility: Component Leadership February 17: Annual Action Plans (Institutional Improvement, Facilities, Personnel and Technology) due to committee chairs to present to committee membership for review, comment, evaluation, prioritization and to make recommendations to Component	Review and approve 2020-2024 Strategic Plan components including Philosophy, Vision, Values, Mission and Long Term Objectives Responsibility: College Effectiveness Committee
			Leadership	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
March		Review and approve Key Performance Indicators of Accountability and related Benchmarks Responsibility: Student Success Data Committee  Review annual data related to Key Performance Indicators of Accountability (KPIAs) and Institutional Benchmarks; Review and approve room and board rates for upcoming school year; Review and approve tuition and fee rates for upcoming school year; Begin review and approve reappointment of faculty, administrative staff and classified staff, and continue as defined in Employee Handbook Responsibility: Board of Trustees	Responsibility: Component Leadership and Director of Institutional Effectiveness  March 27: Review and approve committee reports of 20-21 Annual Action Plans and complete plan Responsibility: College Effectiveness Committee, Director of Institutional Effectiveness  March 27: Approved 20-21 committee reports and complete Annual Action Plan due to Component Leadership for review, evaluation and to finalize into Master Plans Responsibility: Component Leadership and Director of	Review and approve 2020-2024 Strategic Plan components including Philosophy, Vision, Values, Mission and Long Term Objectives Responsibility: Board of Trustees
April		Review and approve appointment of nominating committee for	Institutional Effectiveness  Begin 2020-2021 budget development process including input from faculty and staff Responsibility: Component Leadership  First draft of 20-21 Budget to Board of Trustees	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
		Board Officers (even numbered years); Discuss potential topics for annual Board retreat in July. Responsibility: Board of Trustees	Responsibility: Component Leadership  Review and discuss first draft of 20-21 Budget; Responsibility: Board of Trustees, President and Vice President of Administrative Services	
May		Qualify newly elected Board members (even numbered years); Election of Board officers (even numbered years); Review and approve Summer Continuing Education and Kids College schedule; Conduct TASB policy update discussion; Responsibility: Board of Trustees	Review and approve 2020-2021 Annual Action Plan; Review and approve 20-21 General Catalog with revisions (possibly move to June based on quantity of revision); Review and discuss second draft of 20-21 budget. Responsibility: Board of Trustees, President and Vice President of Administrative Services	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and
Month	2016-2019	2019-2020	2020-2021	Long Term Objectives  2020-2024
June		Review and approve TASB policy update Responsibility: Board of Trustees	Review of Planning Calendar and planning process to make recommendations to Component Leadership for 2020-2021 Responsibility: College Effectiveness Committee	
			Review and discuss third draft of 20-21 budget; Review and approve 20-21 General Catalog (if moved from May) Responsibility: Board of Trustees, President and Vice President of Administrative Services	
July		Conduct Annual Board Retreat including a Board self-evaluation as detailed in TASB Board Policy BCG (LOCAL) Review and approve ISD contract agreements Board of Trustees Responsibility: Board of Trustees, President and Vice Presidents	2020-2021 Institutional Effectiveness Plans posted in shared drive Responsibility: Component Leadership  Review and approve 2020-2021 Institutional Effectiveness Plans; Review, enhance, and adopt 2020-2021 Planning Calendar Responsibility: College Effectiveness Committee  Review, enhance and adopt 2020- 2021 Assessment and Report Calendar, and Glossary	
			Responsibility: Student Success Data Committee	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and
e.i.e.i				Long Term Objectives 2020-2024
August, 2020		Annual 19-20 committee reports posted on website for College Effectiveness Committee review Responsibility: Committee Chairs and Director of Institutional Effectiveness  Evaluation of 19-20 Annual Action Plan and Institutional Effectiveness Plans (ongoing) Responsibility: Component Leadership	Review and discuss fourth draft of 20-21 budget; Review and approve Fall (2020) Continuing Education schedule (due to timing, may occur in August); Issue employee contracts for 20-21; Review and approve policy manuals and handbooks for 20-21 Responsibility: Board of Trustees Review and approve 2020-2021 Institutional Effectiveness Plans; Review and approve upcoming year (2020-2021) operating budget; Review and approve resolution to set property tax rates if going with effective rate or to place a proposal to adopt the tax rate in September if not going with the effective rate. Schedule two public hearings if not going with effective rate; Review and approve investment policies, procedures and strategies as required by Public Funds Investment Act; Review and approve zero tuition/special populations for continuing education training for	Periodic external review of Strategic Plan components including: Philosophy, Vision, Values, Mission, Long Term Objectives and Primary Goals. Responsibility: President and Director of Institutional Effectiveness
			the Fall semester;	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
			Review and approve Wilbarger County Appraisal District Budget (due to timing, this may occur in September). Responsibility: Board of Trustees, President and Vice President of Administrative Services	
			Review Working Timeline for 20- 21 Annual Action Plan and 20-21 Institutional Effectiveness Plans Responsibility: College Effectiveness Committee	

<sup>\*</sup>Component Leadership: Deans and President

#### Color Key:

**Board of Trustees** 

College Effectiveness Committee

Component Leadership

Student Success Data Committee

**QEP Committee** 

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and
				Long Term Objectives
				2020-2024

Reviewed and adopted by the College Effectiveness Committee on July 2019

Reviewed by the Board of Trustees on August 2019